#### **Appendix A: Sampling Strategy**

Urban researchers first identified 2,330 state prosecutors' offices surveyed in the Bureau of Justice Statistics' 2007 National Prosecutors Survey (Census) (2007 NPS). The pool of offices contacted for the survey included a census of offices representing a population of 250,000 or more residents and a stratified random sample of offices representing a population of less than 250,000 residents.

For offices with a population less than 250,000 residents, Urban researchers took a sample of 400 out of a total of 2,048 districts. To ensure that the sampled offices represented districts with a range of characteristics, the sample was stratified by three variables: district poverty, race and ethnicity, and urban/rural categorization. County FIPS codes were used to link prosecutors' offices from the 2007 NPS to other datasets. The percent of the district's population living below the poverty line was calculated using 2015 American Community Survey 5-year estimates – specifically, the "Poverty Status in the Past 12 Months" table. "The percent of the population that was non-white (including Hispanic) in 2016, the most recent year of data available, was generated based on 2016 Census Population Estimates. "Finally, each district was matched to a code on the rural-urban continuum based on 2013 Rural-Urban Continuum Codes produced by the U.S. Department of Agriculture's Economic Research Service. Since some districts were composed of multiple counties with different rural-urban continuum codes, a district was assigned the code associated with the majority of the district's population.

Offices were divided into strata based on the percent of represented residents below the poverty line (divided into three quantiles), percent non-white residents (divided into three quantiles), and the rural-urban continuum (operationalized as a binary variable as reflected in Table A below).

Table A. Rural-Urban Continuum Codes

Category	Rural-Urban Continuum Code	Description	Binary Code (Used for Stratification)
Metro	1	Counties in metro areas of 1 million population or more	1
Metro	2	Counties in metro areas of 250,000 to 1 million population	1
Metro	3	Counties in metro areas of fewer than 250,000 population	1
Nonmetro	4	Urban population of 20,000 or more, adjacent to a metro area	2
Nonmetro	5	Urban population of 20,000 or more, not adjacent to a metro area	2
Nonmetro	6	Urban population of 2,500 to 19,999, adjacent to a metro area	2
Nonmetro	7	Urban population of 2,500 to 19,999, not adjacent to a metro area	2
Nonmetro	lonmetro 8 Completely rural or less than 2,500 urban population, adjacent to a metro area		2
Nonmetro	9	Completely rural or less than 2,500 urban population, not adjacent to a metro area	2

APPENDIX A 1

<sup>&</sup>lt;sup>1</sup>United States Department of Justice. Office of Justice Programs. Bureau of Justice Statistics. National Prosecutors Survey [Census], 2007. Ann Arbor, MI: Inter-university Consortium for Political and Social Research [distributor], 2012-05-14. https://doi.org/10.3886/ICPSR33202.v1

<sup>&</sup>quot;Poverty Status in the Past 12 Months." Data Set: 2011-2015 American Community Survey 5-Year Estimates. Available at American FactFinder (Census Bureau), http://factfinder.census.gov. Accessed 9/7/2017.

<sup>&</sup>quot;" "Annual Estimates of the Resident Population by Sex, Race, and Hispanic Origin for the United States, States, and Counties: April 1, 2010 to July 1, 2016." Data Set: 2016 Population Estimates. Available at American FactFinder (Census Bureau), http://factfinder.census.gov. Accessed 9/7/2017.

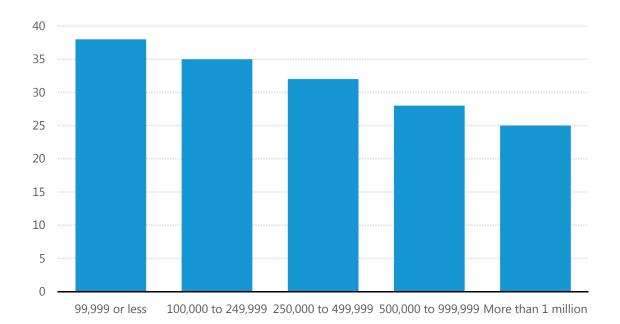
<sup>&</sup>lt;sup>iv</sup> United States Department of Agriculture. Economic Research Service. "Rural-Urban Continuum Codes." https://www.ers.usda.gov/data-products/rural-urban-continuum-codes/documentation/#referencedate Accessed 9/7/2017.

#### **Appendix B. Survey Results**

Ц	This appendix includes only the multiple-choice questions from the survey. Respondents also
	answered a number of free response questions and were given the opportunity to expand on their
	answers to multiple choice questions in a free response box. To ensure confidentiality, the free
	response questions (6b, 6d, 7a, 8a, 9a, 15b, 15d, 16a, 17a, 24b, 24d, 25a, 34b, 34d, 35a, 36a, 37a, 42a,
	50a, 51, 52, 53, 54, 55) are not included in this appendix.
	Each question presented here includes:
	» Total number of respondents to that question.
	» Total number of responses for each answer choice.
	All multiple-choice questions were included in the long form of the survey. A total of <b>141</b> offices
	responded to the long form, although not all offices answered every question.
	Seven questions (1, 7, 21, 26, 41, 41a, and 50) were included in the short form of the survey. A total of
	17 offices responded to the short form, although not all offices answered every question.
	Questions included in the short form are presented here and broken down by long form respondents
	and short form respondents. The combined responses from both the long and short form are included an account of the long and short form are included as $\frac{1}{2}$ .
	as well.
	Percentages for single-question responses included in the brief are taken by dividing the number of
	respondents for an answer choice by the total number of respondents to that question. For more
	information, see endnote 5 in the brief.

APPENDIX B 1

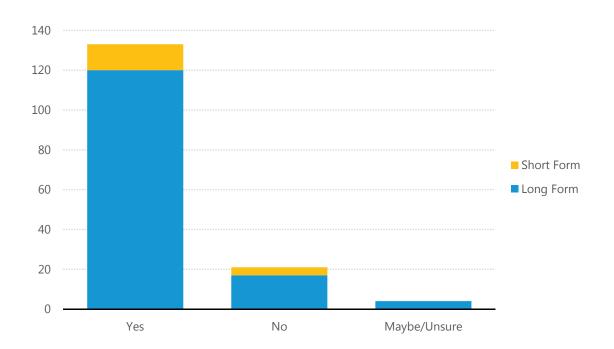
#### **Jurisdiction Size**



Total	158
More than 1 million	25
500,000 to 999,999	28
250,000 to 499,999	31
100,000 to 249,999	36
99,999 or less	38

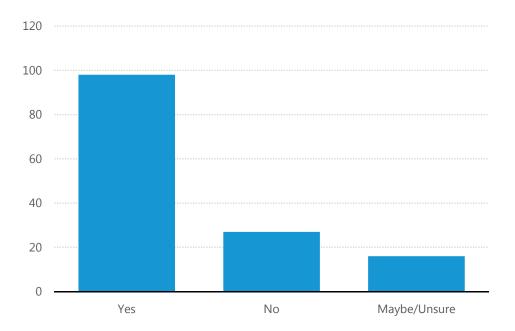
Note: Sizes are based on 2016 U.S. Census numbers and might not necessarily match the office's answer to the survey question, "As best you know, what is the population of the jurisdiction your office serves?"

### 1. Does your office have data or records regarding the **number of cases referred (submitted to your office for investigation and possible prosecution) to the prosecutor's office?**



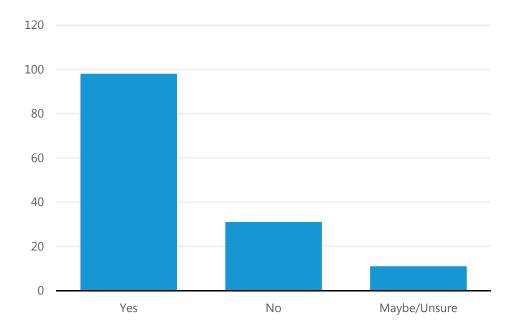
Total Respondents	141	17	158
Yes	120	13	133
No	17	4	21
Maybe/Unsure	4	0	4

# 2. Does your office have data or records regarding the **number of charges per case at arrest and/or the number of charges at initial charging**?



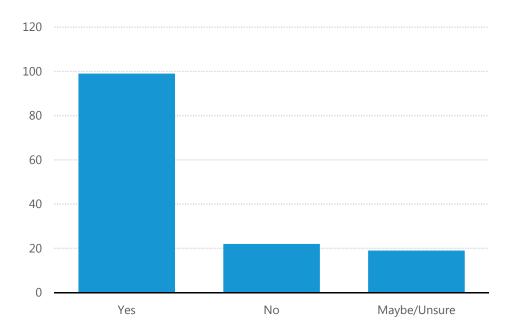
Total Respondents	141
Yes	98
No	27
Maybe/Unsure	16

### 3. Does your office have data or records regarding the **number of cases declined for prosecution at screening** and/or **the number of cases where charges were filed**?



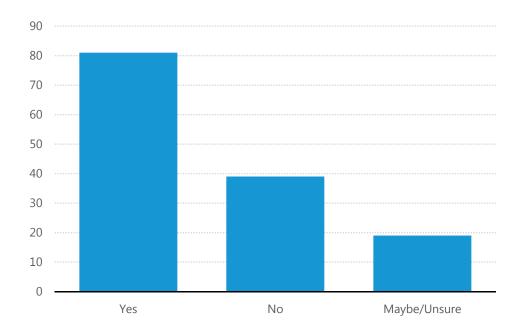
Total Respondents	140
Yes	98
No	31
Maybe/Unsure	11

#### 4. Does your office have data or records regarding the **number of juvenile cases filed in adult/criminal court**?



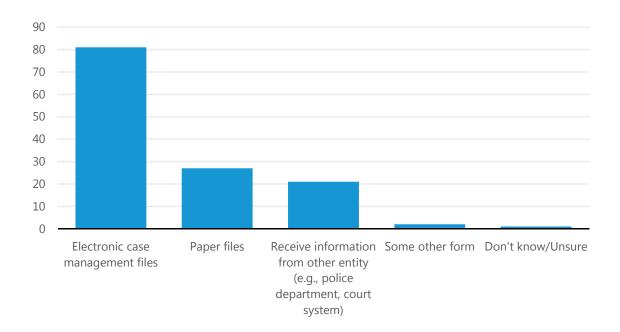
Total Respondents	140
Yes	99
No	22
Maybe/Unsure	19

# 5. Does your office have data or records regarding the **number of cases that included any enhancement charges** (e.g., habitual offender)?



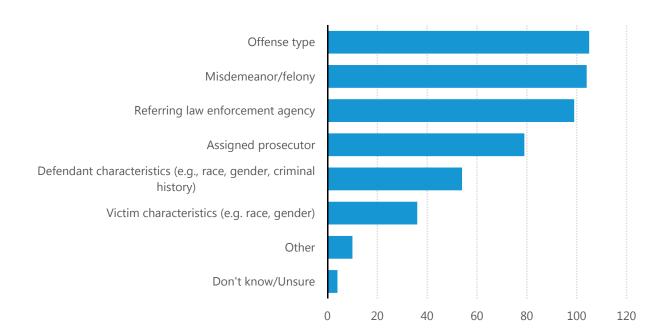
Total Respondents	139
Yes	81
No	39
Maybe/Unsure	19

6a. For any questions 1-5 above about screening and charging decisions for which the answer was "yes", in what form does your office **mainly** collect this information: [select the one that is most representative]



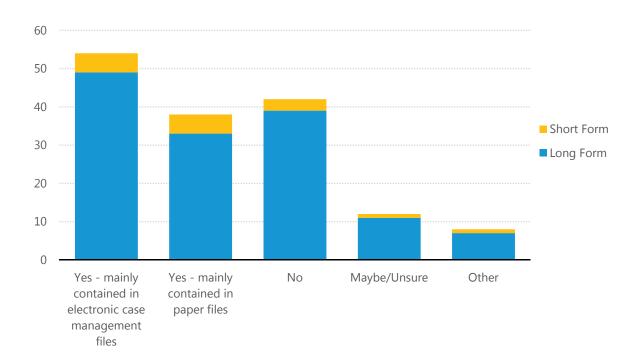
Total Respondents	132
Electronic case management files	
Paper files	27
Receive information from other entity (e.g., police	
department, court system)	
Some other form	2
Don't know/Unsure	1

6c. For any questions 1-5 above about screening and charging decisions for which the answer was "yes", does your office collect this information by any of the following: [check all that apply]



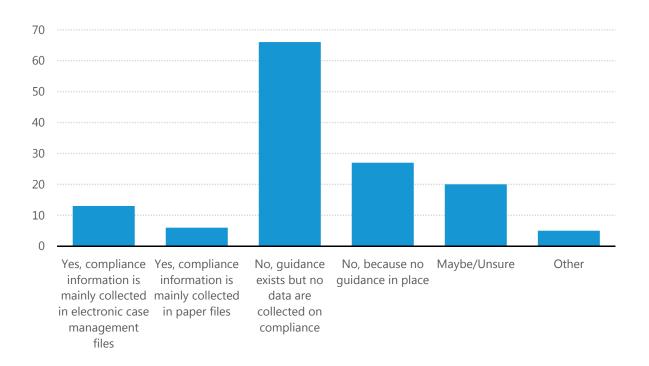
Total Respondents	129
Offense type	
Misdemeanor/felony	
Referring law enforcement agency	99
Assigned prosecutor	79
Defendant characteristics (e.g., race, gender, criminal history)	
Victim characteristics (e.g. race, gender)	36
Other	
Don't know/Unsure	4

7. Does your office collect information on the **reasons for declinations** (e.g., strength of evidence, witness credibility, seriousness of arrest, risk assessment, internal intelligence database/information)?



Total Respondents	139	15	154
Yes - mainly contained in electronic case management files	49	5	54
Yes - mainly contained in paper files	33	5	38
No	39	3	42
Maybe/Unsure	11	1	12
Other	7	1	8

#### 8. Does your office collect information on the **compliance with guidance or office policies** regarding the decision to file or not file charges?



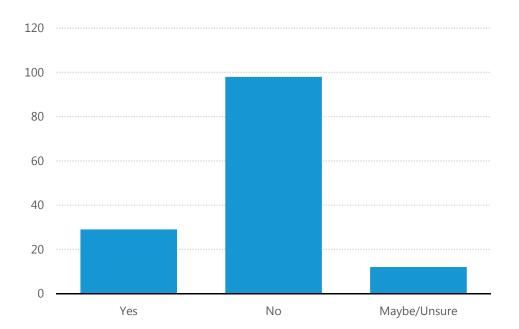
Total Respondents	137
Yes, compliance information is mainly collected in electronic	
case management files	
Yes, compliance information is mainly collected in paper files	6
No, guidance exists but no data are collected on compliance	66
No, because no guidance in place	27
Maybe/Unsure	20
Other	5

#### 9. Does your office collect information on the **compliance with guidance regarding the type**, **level**, **or number of charges that are filed in a case**?



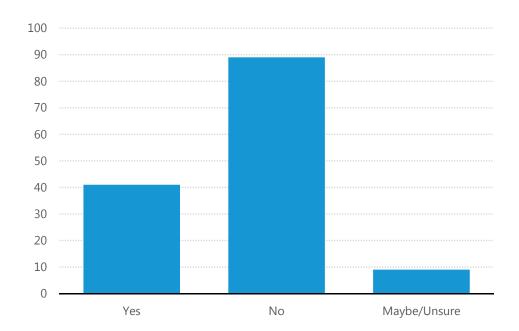
Total Respondents	138
Yes, compliance information is mainly collected in electronic	14
case management files	
Yes, compliance information is mainly collected in paper files	9
No, guidance exists but no data are collected on compliance	63
No, because no guidance in place	32
Maybe/Unsure	16
Other	4

# 10. Does your office have data or records regarding the **number of cases where the prosecutor recommended own/personal recognizance (nonmonetary release), bail/bond, or no bail for pretrial release?**



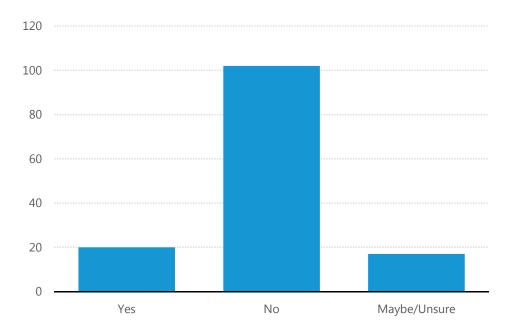
Total Respondents	139
Yes	29
No	98
Maybe/Unsure	12

### 11. Does your office have data or records regarding the **number of cases where the prosecutor recommends pretrial supervision**?



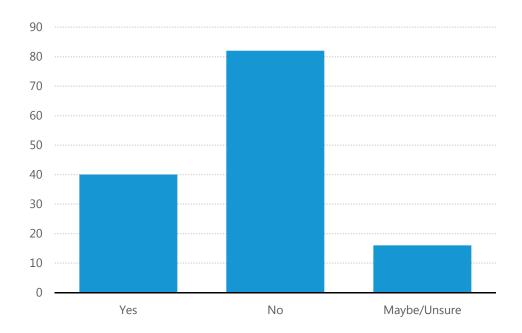
Total Respondents	139
Yes	41
No	89
Maybe/Unsure	9

# 12. Does your office have data or records regarding the **number of cases where the judge deviates from the prosecutor's pretrial release recommendation?**



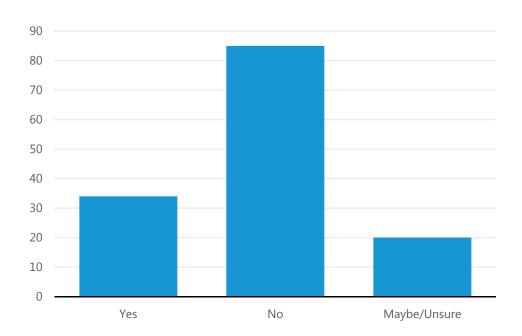
Total Respondents	139
Yes	20
No	102
Maybe/Unsure	17

# 13. Does your office have data or records regarding the **number of defendants held in pretrial detention between arraignment and sentencing**?



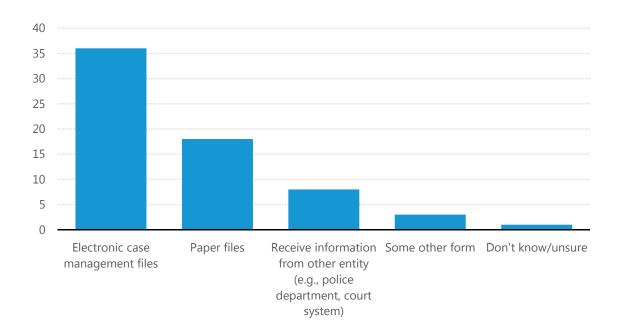
Total Respondents	138
Yes	40
No	82
Maybe/Unsure	16

# 14. Does your office have data or records regarding the **number of defendants on pretrial supervision**?



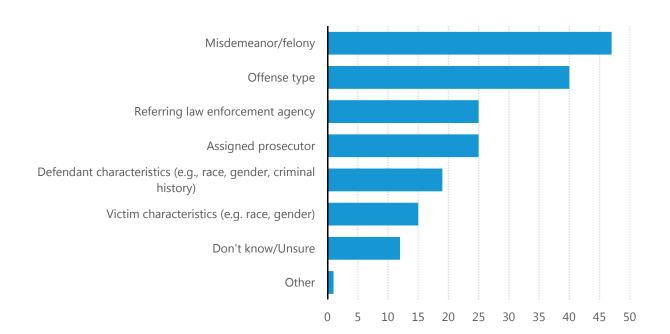
Total Respondents	139
Yes	34
No	85
Maybe/Unsure	20

15a. For questions 10-14 above about pretrial release decision-making for which the answer was "yes", in what form does your office **mainly** collect this information: [select the one that is most representative]



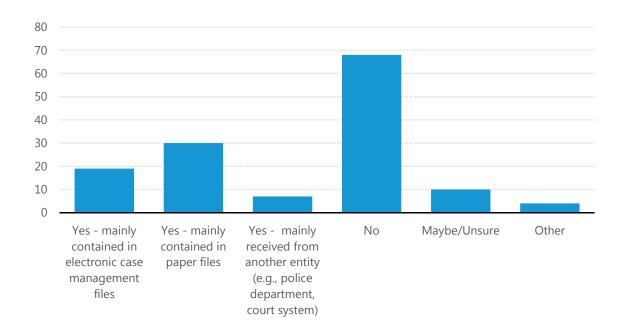
Total Respondents	66
Electronic case management files	36
Paper files	18
Receive information from other entity (e.g., police	8
department, court system)	
Some other form	3
Don't know/unsure	1

15c. For any questions 10-14 above about pretrial release decision-making for which the answer was "yes", does your office collect this information by any of the following: [check all that apply]



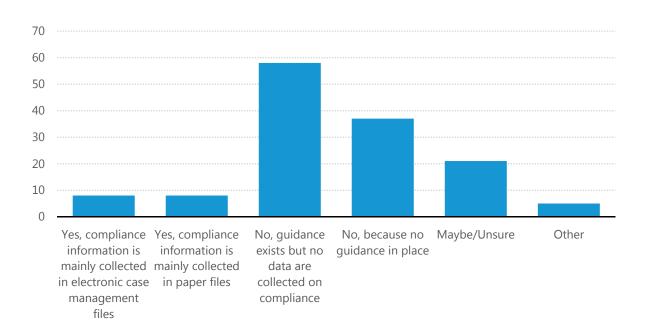
Total Respondents	60
Misdemeanor/felony	47
Offense type	40
Assigned prosecutor	25
Referring law enforcement agency	25
Defendant characteristics (e.g., race, gender, criminal history)	19
Victim characteristics (e.g. race, gender)	15
Don't know/Unsure	12
Other	1

#### 16. Does your office collect information on the reasons for a bail recommendation?



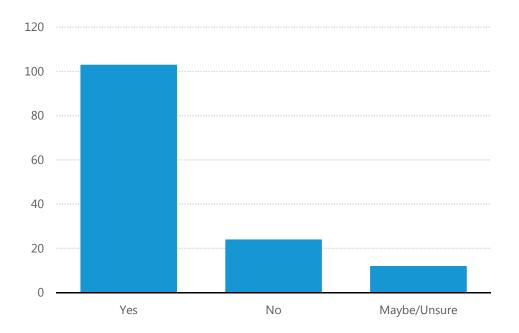
Total Respondents	138
Yes - mainly contained in electronic case management files	19
Yes - mainly contained in paper files	30
Yes - mainly received from another entity (e.g., police	
department, court system)	
No	68
Maybe/Unsure	10
Other	4

#### 17. Does your office collect information on the **compliance with guidance, tools, or other requirements about pretrial release decisions**?



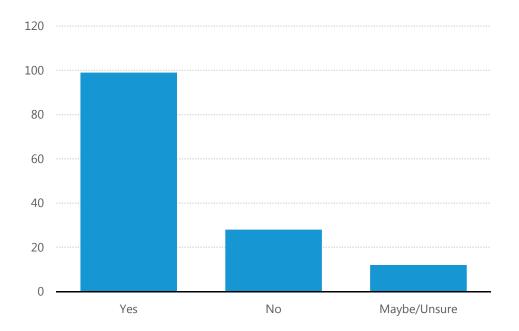
Total Respondents	137
Yes, compliance information is mainly collected in electronic	8
case management files	
Yes, compliance information is mainly collected in paper files	8
No, guidance exists but no data are collected on compliance	58
No, because no guidance in place	37
Maybe/Unsure	21
Other	5

# 18. Does your office have data or records on the **number of cases disposed to diversion programs**?



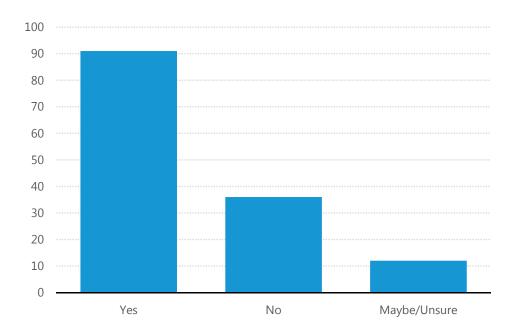
Total Respondents	139
Yes	103
No	24
Maybe/Unsure	12

19. Does your office have data or records on the **number of cases handled by alternative or problem-solving courts** (e.g., drug courts, mental health courts, veterans courts)?



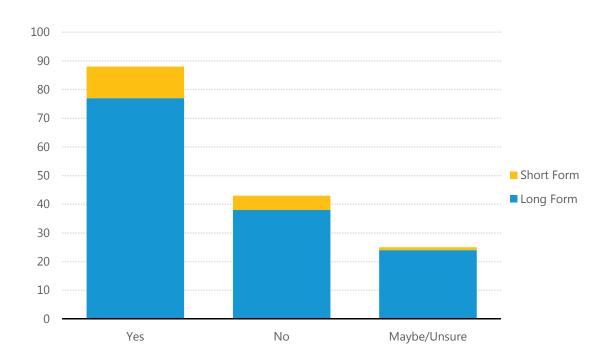
Total Respondents	139
Yes	99
No	28
Maybe/Unsure	12

20. Does your office have data or records on the **number of cases deferred**? This could include cases categorized as "deferred prosecution" and/or "deferred adjudication."



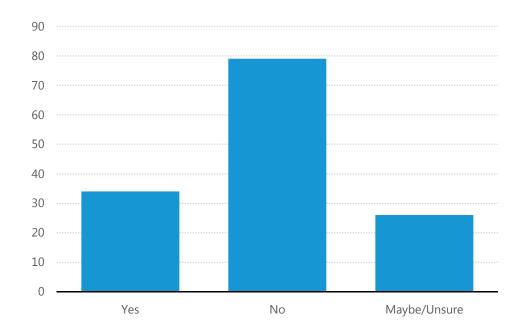
Total Respondents	139
Yes	91
No	36
Maybe/Unsure	12

21. For any of these alternative options, does your office have data or records on the **number of** cases that end with successful or unsuccessful completion of the diversion, problem-solving court, or deferred option?



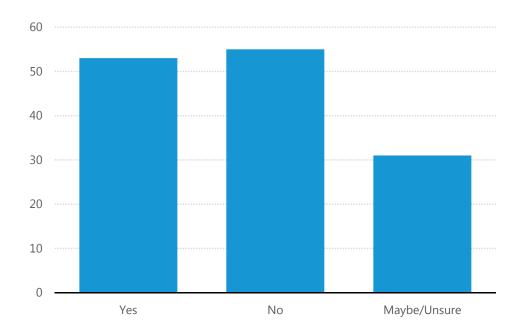
Total Respondents	139	17	156
Yes	77	11	88
No	38	5	43
Maybe/Unsure	24	1	25

22. For any of these alternative options, does your office have data or records on the **average time elapsed between the decision to impose an alternative option and the completion of that alternative option**? This could include the average time between the decision to defer prosecution and the dismissal of a case; the average length of diversion programs; or the average length of time spent in a problem-solving court.



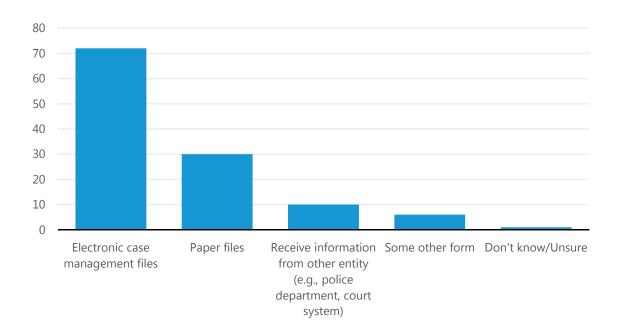
Total Respondents	139
Yes	34
No	79
Maybe/Unsure	26

# 23. Does your office have data or records on the **case dispositional outcomes** (e.g., incarceration, probation, sentence length) **for cases where the alternative option was not successfully completed**?



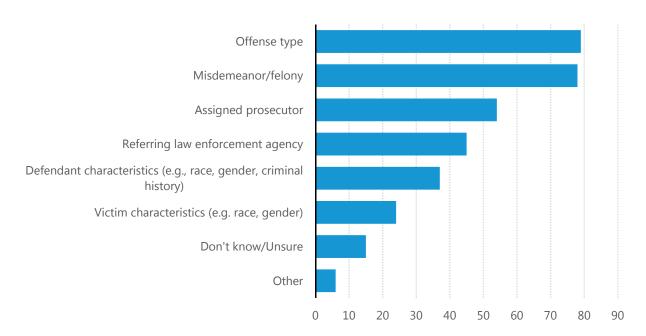
Total Respondents	139
Yes	53
No	55
Maybe/Unsure	31

24a. For any questions 18-23 above about alternative option decisions for which the answer was "yes", in what form does your office **mainly** collect this information: [select the one that is most representative]



Total Respondents	119
Electronic case management files	72
Paper files	30
Receive information from other entity (e.g., police	10
department, court system)	
Some other form	6
Don't know/Unsure	1

24c. For any questions 18-23 above about alternative option decisions for which the answer was "yes", does your office collect this information by any of the following: *[check all that apply]* 



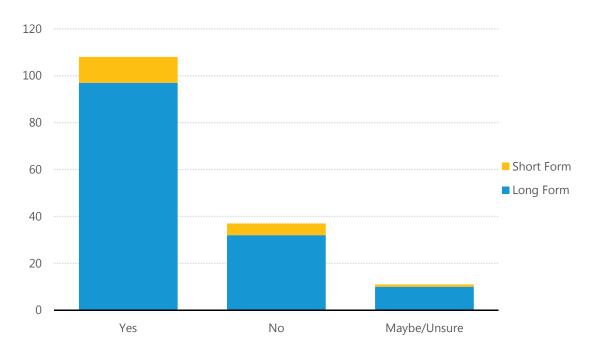
Total Respondents	111
Offense type	79
Misdemeanor/felony	78
Assigned prosecutor	54
Referring law enforcement agency	45
Defendant characteristics (e.g., race, gender, criminal history)	37
Victim characteristics (e.g. race, gender)	24
Don't know/Unsure	15
Other	6

#### 25. Does your office have information on **compliance with prosecution agency criteria that** inform which cases should be diverted, referred to a problem-solving court, or deferred?



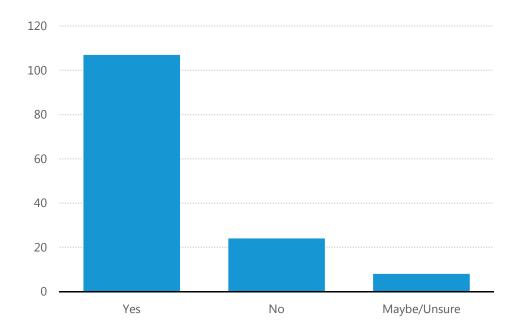
Total Respondents	139
Yes, compliance information is mainly collected in electronic	18
case management files	
Yes, compliance information is mainly collected in paper files	21
No, guidance exists but no data are collected on compliance	52
No, because no guidance is in place	27
Maybe/Unsure	15
Other	6

26. Does your office have data or records on the **number of cases resolved by all charges being dismissed by the prosecutor**? *Note: "dismissed by the prosecutor" includes cases that are formally dismissed as well as those officially designated as "no action taken."* 



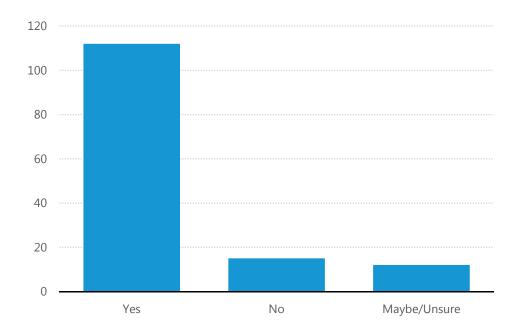
Total Respondents	139	17	156
Yes	97	11	108
No	32	5	37
Maybe/Unsure	10	1	11

# 27. Does your office have data or records on the **number of cases resolved by guilty or no contest plea on at least one charge**?



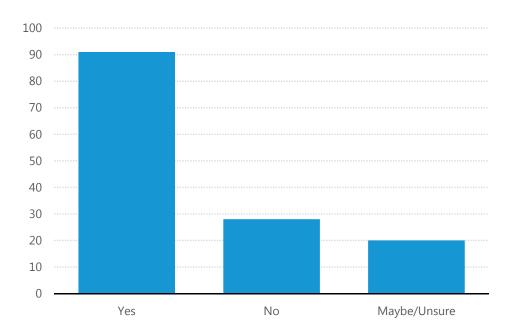
Total Respondents	139
Yes	107
No	24
Maybe/Unsure	8

# 28. Does your office have data or records on the **number of cases that go to trial and the subsequent disposition**?



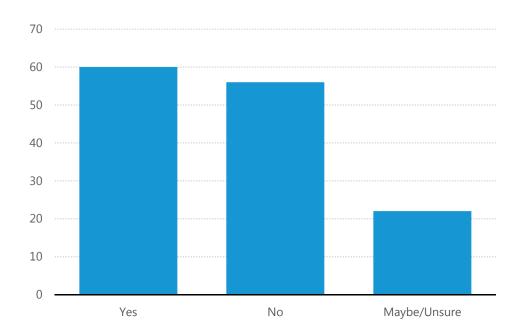
Total Respondents	139
Yes	112
No	15
Maybe/Unsure	12

#### 29. Does your office have data or records on the **final number of charges at disposition**?



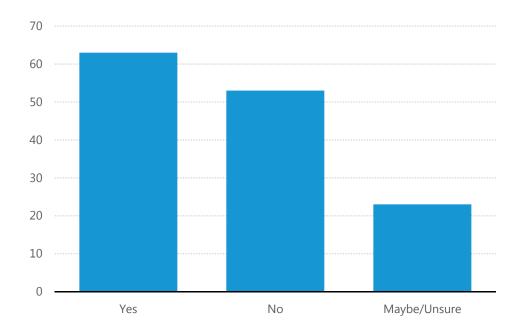
Total Respondents	139
Yes	91
No	28
Maybe/Unsure	20

# 30. Does your office have data or records on the **number of cases that are recommended for incarceration or probation**?



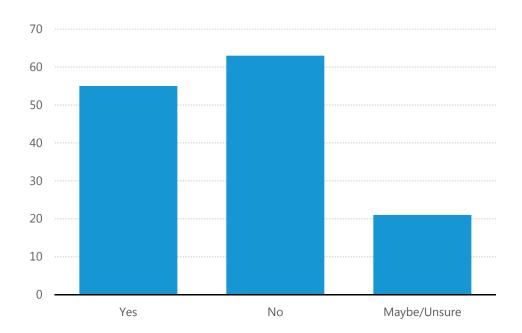
Total Respondents	138
Yes	60
No	56
Maybe/Unsure	22

## 31. For the cases recommended for incarceration, does your office have data or records on the **recommended sentence length**?



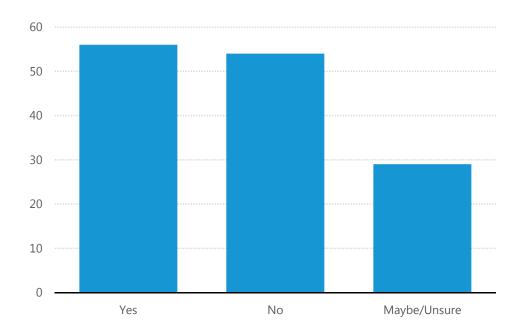
Total Respondents	139
Yes	63
No	53
Maybe/Unsure	23

## 32. Does your office have data or records on the **fines recommended as part of the case resolution**?



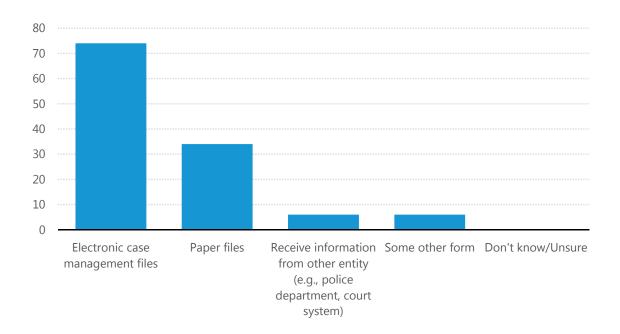
Total Respondents	139
Yes	55
No	63
Maybe/Unsure	21

### 33. Does your office have data or records on the **number of convictions overturned**?



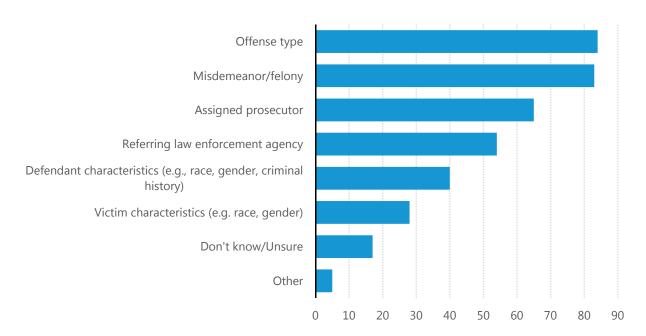
Total Respondents	139
Yes	56
No	54
Maybe/Unsure	29

34a. For any questions 26-33 above about plea bargaining or sentencing decisions for which the answer was "yes", in what form does your office **mainly** collect this information: [select the one that is most representative]



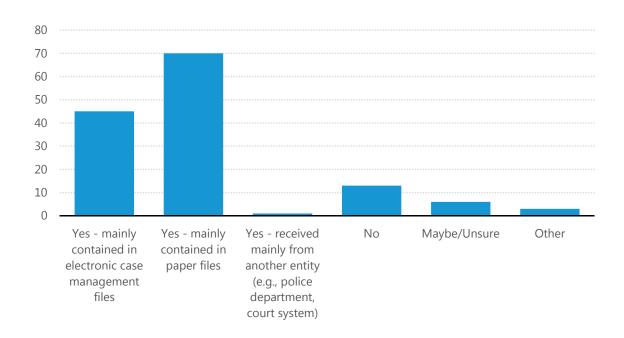
Total Respondents	120
Electronic case management files	74
Paper files	34
Receive information from other entity (e.g., police	6
department, court system)	
Some other form	6
Don't know/Unsure	0

34c. For any questions 26-33 above about plea bargaining or sentencing decisions for which the answer was "yes", does your office collect this information by any of the following: [check all that apply]



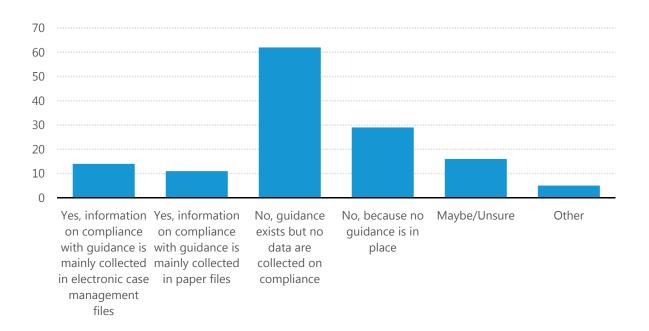
Total Respondents	113
Offense type	84
Misdemeanor/felony	83
Assigned prosecutor	65
Referring law enforcement agency	54
Defendant characteristics (e.g., race, gender, criminal history)	40
Victim characteristics (e.g. race, gender)	28
Don't know/Unsure	17
Other	5

### 35. Does your office have information on the **reasons for dismissal of any/all charges by the prosecutor**?



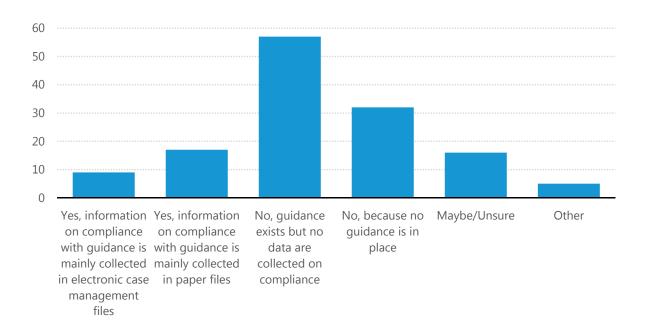
Total Respondents	138
Yes - mainly contained in electronic case management files	
Yes - mainly contained in paper files	
Yes - received mainly from another entity (e.g., police	
department, court system)	
No	13
Maybe/Unsure	6
Other	3

#### 36. Does your office have information on compliance with plea bargaining guidance?



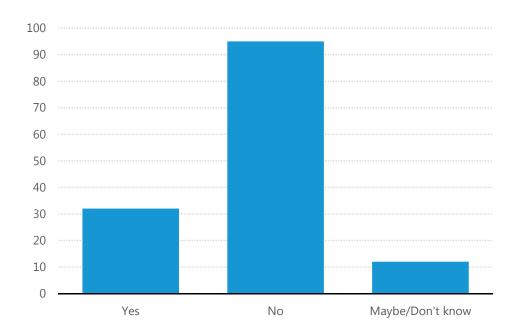
Total Respondents	
Yes, information on compliance with guidance is mainly	
collected in electronic case management files	
Yes, information on compliance with guidance is mainly	11
collected in paper files	
No, guidance exists but no data are collected on compliance	62
No, because no guidance is in place	29
Maybe/Unsure	16
Other	5

# 37. Does your office have information on **compliance with guidance on the incarceration**, **probation**, **or fine recommendations made by your office as part of the sentencing process**?



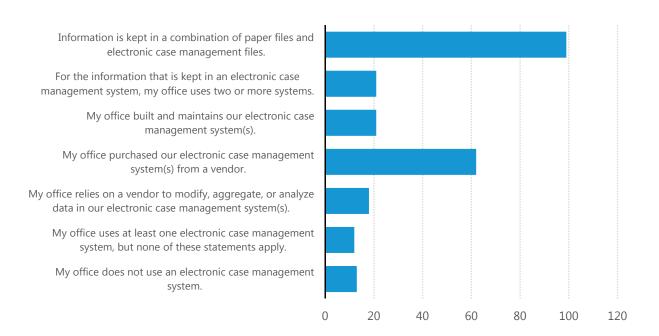
Total Respondents	136
Yes, information on compliance with guidance is mainly	
collected in electronic case management files	
Yes, information on compliance with guidance is mainly	17
collected in paper files	
No, guidance exists but no data are collected on compliance	57
No, because no guidance is in place	
Maybe/Unsure	16
Other	5

38. Does your office use dashboards or other management approaches that rely on data to measure or assess staff performance?



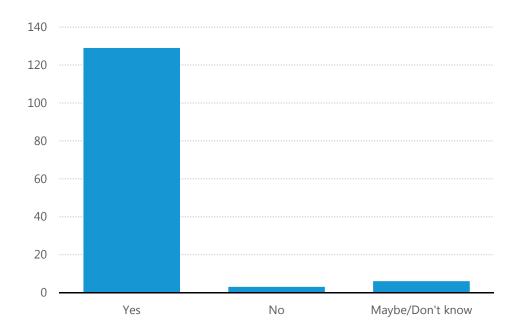
Total Respondents	139
Yes	32
No	95
Maybe/Don't know	12

### 39. If your office uses at least one electronic case management system, which of the following statements are true for your office? *[check all that apply]*



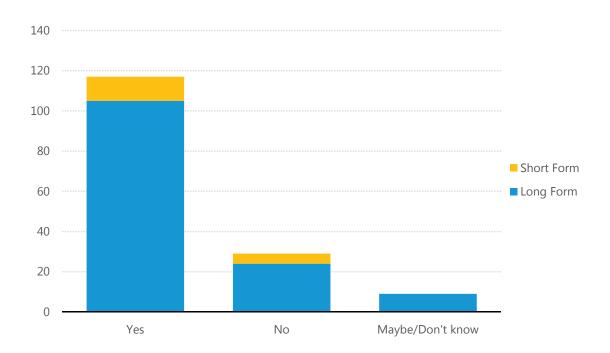
Total Respondents	137
Information is kept in a combination of paper files and electronic case	
management files.	
For the information that is kept in an electronic case management system, my	
office uses two or more systems.	
My office built and maintains our electronic case management system(s).	21
My office purchased our electronic case management system(s) from a vendor.	62
My office relies on a vendor to modify, aggregate, or analyze data in our	
electronic case management system(s).	
My office uses at least one electronic case management system, but none of	12
these statements apply.	
My office does not use an electronic case management system.	13

### 40. Does your office have access to data or records from past years?



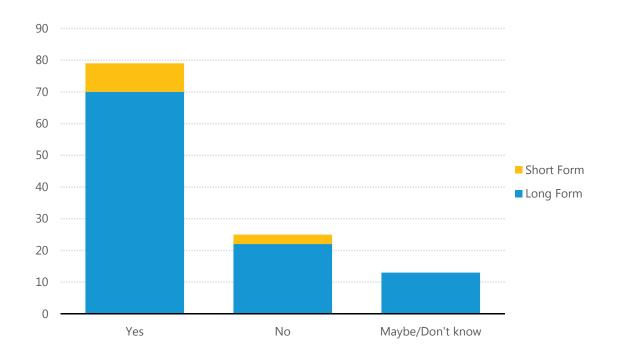
Total Respondents	138
Yes	129
No	3
Maybe/Don't know	6

41. Does your office have access to, receive, or use data or records collected and maintained by other criminal justice agencies (e.g., police agencies, corrections agencies, or court systems)?



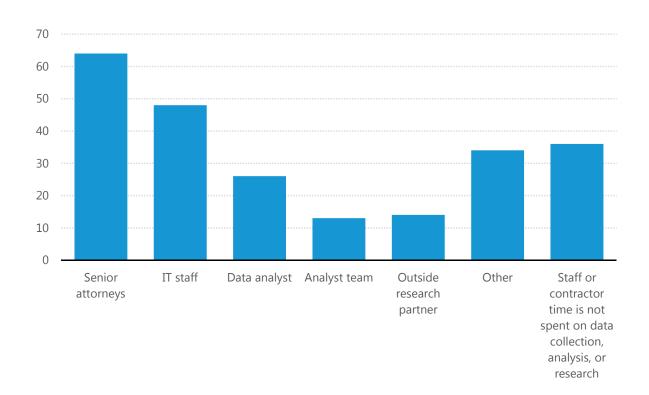
Total Respondents	138	17	155
Yes	105	12	117
No	24	5	29
Maybe/Don't know	9	0	9

### 41a. Is the data you receive from other agencies easy to interpret or use?



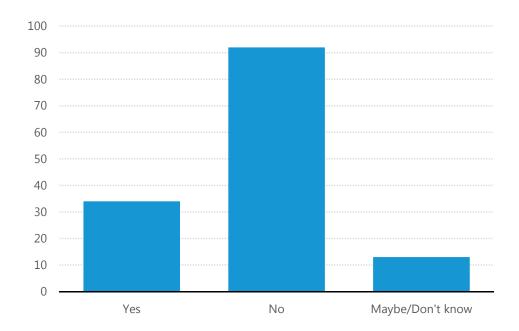
Total Respondents	105	12	117
Yes	70	9	79
No	22	3	25
Maybe/Don't know	13	0	13

## 42. What attorneys, staff, or contractors spend time on data collection, analysis, or research? [check all that apply]



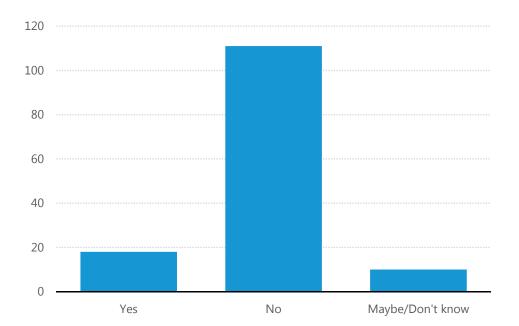
Total Respondents	136
Senior attorneys	64
IT staff	48
Data analyst	26
Analyst team	13
Outside research partner	14
Other	34
Staff or contractor time is not spent on data	36
collection, analysis, or research	

### 43. Does your office publicly publish analyses (including, but not limited to, summary numbers) based on data collected?



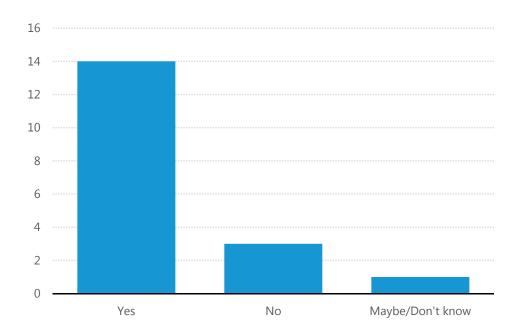
Total Respondents	139
Yes	34
No	92
Maybe/Don't know	13

44. Does your office collect data on time spent processing a case (e.g., the time spent deciding on charges or exploring diversion opportunities, and/or the time elapsed between when charges are filed and disposition)?\*



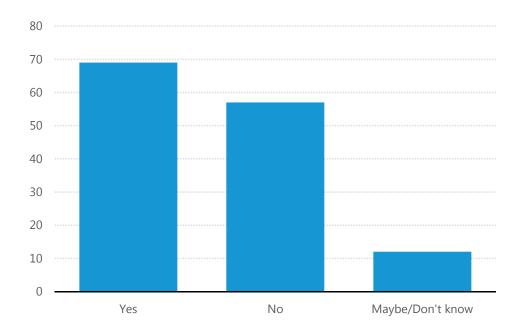
Total Respondents	139
Yes	18
No	111
Maybe/Don't know	10

44a. For the data collected on time used to process a case, does your office collect this by the outcome of the case (e.g., diversion, probation, incarceration, dismissal)?



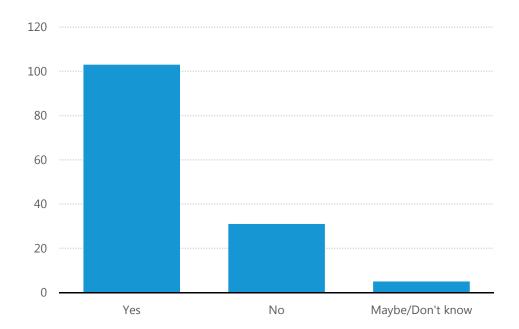
Total Respondents	18
Yes	14
No	3
Maybe/Don't know	1

45. Does your office encourage and solicit input and/or collaboration with residents and community groups (e.g., through community or victim surveys)?



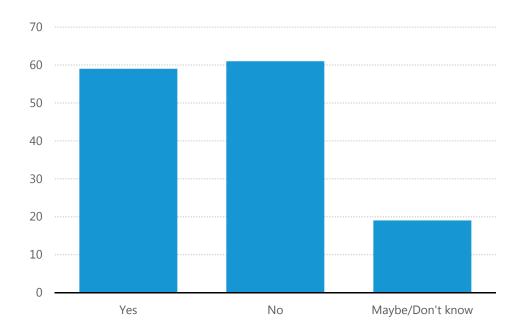
Total Respondents	138
Yes	69
No	57
Maybe/Don't know	12

### 46. Does your office collect information on caseloads per prosecutor?\*



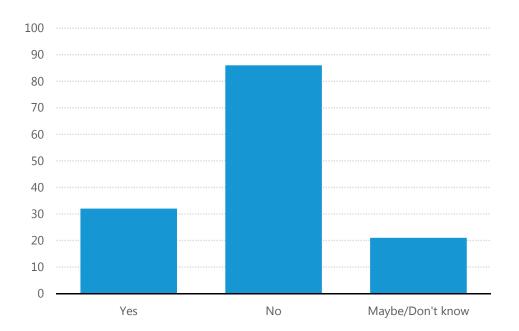
Total Respondents	139
Yes	103
No	31
Maybe/Don't know	5

### 47. Does your office collect information on turnover of staff?\*



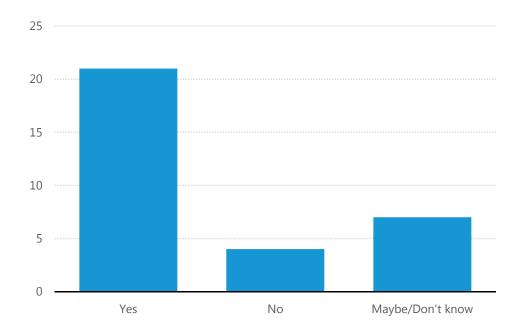
Total Respondents	139
Yes	59
No	61
Maybe/Don't know	19

48. Does your office collect data on recidivism results (such as re-arrest, re-conviction, probation violations) for cases?\*



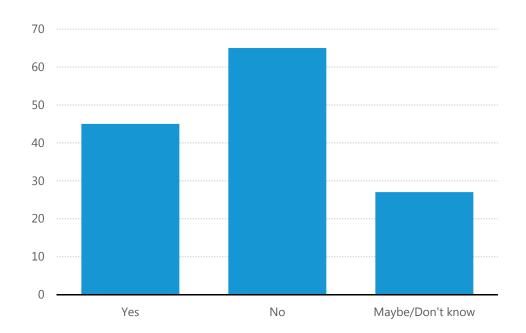
Total Respondents	139
Yes	32
No	86
Maybe/Don't know	21

48a. For data collected on recidivism results, does your office collect this by the outcome of the case (e.g., diversion, probation, incarceration, dismissal)?



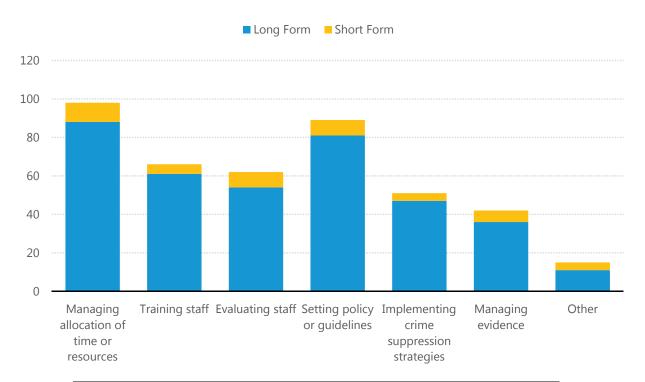
Total Respondents	<i>32</i>
Yes	21
No	4
Maybe/Don't know	7

49. Does your office collect data or records on allegations of prosecutorial misconduct?\*



Total Respondents	137
Yes	45
No	65
Maybe/Don't know	27

#### 50. How does your office generally use data in decision-making? [check all that apply]



Total Respondents	122	15	137
Managing allocation of time or resources	88	10	98
Training staff	61	5	66
Evaluating staff	54	8	62
Setting policy or guidelines	81	8	89
Implementing crime suppression strategies	47	4	51
Managing evidence	36	6	42
Other	11	4	15

#### **Appendix C: Survey Instrument**

# 2018 National Survey of State Prosecutors' Offices

Thank you in advance for your candid responses. Your responses will be anonymous. Neither your name nor your jurisdiction will be publicly associated with your responses. The results from this survey will be used to describe publicly the state of data collection capabilities in prosecutors' offices around the country, benefiting your office and the prosecutorial field by describing current data collection efforts and by identifying areas where gaps in resources and capacities might prevent data collection. Recommendations emerging from the survey could lead to additional tools and documentation of common practice that could enhance the operations and performance of prosecutors' offices.

This survey starts with a brief set of introductory questions and then asks what data your office collects. Data includes any individual case records your office has as well as summaries or analyses of those individual records. The survey asks about the following decision points during the prosecution of a crime in adult criminal court:

- 1. Screening and charging
- 2. Pretrial release decision-making
- **3.** Alternative options: diversion, problem-solving courts, and deferred prosecution/adjudication
- **4.** Plea bargaining and sentencing

The survey will also ask some overall questions about data capacity. At the end, you will have the chance to offer feedback or additional information that was not addressed in the questions. **The survey does not ask you to report any actual data or statistics from your office**, but it does ask a series of questions such as, "Does your office collect data or information about how many cases are referred to your office each year?"

We acknowledge that there are differences between prosecutors' offices across the country, and while the language in this survey attempts to be universal, there may be instances where the language used does not apply to your office. Please answer each question as best you can, and feel free to contact us if you have any questions.

Responding to this survey is voluntary, and you can opt out at any time. Your decision to participate or not participate will neither help nor harm you. We assure you that your name and contact information will be confidential and will only be used to contact you to clarify or follow up on any of the information provided. By answering the first question of the survey, you are providing consent to participate in the survey.

APPENDIX C 1

### The survey may be accessed online at the following link: <a href="https://urban.qualtrics.com/jfe/form/SV">https://urban.qualtrics.com/jfe/form/SV</a> eW2SQOhcuxU6BKt

Please enter the following information about yourself/the person answering the questions in this survey. Anyone in your office is authorized to respond to the survey. The elected official, an assistant chief, IT staff, data analysts, research staff, or someone else may be best positioned to respond.

For the questions below where yes/no/maybe are the options, please select "yes" if your office collects data for at least some cases that fit the description in the question.

Name
 Title
Work email address
Work phone number
Work address  Number and Street
City, State, and Zip Code
Please answer all questions with reference to the prosecutor's office where you currently work. The survey will take approximately 20-30 minutes to complete.
If you have questions or concerns, or if you need assistance in completing the survey, please contact Chloe Warnberg at CWarnberg@urban.org or 202-261-5869.
What is the name of your office (e.g., Lancaster County (NE) County Attorney's Office)?

As	best you know what is the population of the jurisdiction your office serves?
	O More than 1 million
	O 500,000 to 999,999
	250,000 to 499,999
	O 100,000 to 249,999
	O 99,999 or less

APPENDIX C

### **Screening and Charging**

Note: For the purposes of this survey, a case means a set of all charges against a single defendant that are handled as part of a single matter.

1. Does your office have data or records regarding the <b>number of cases</b> referred (submitted to your office for investigation and possible prosecution) to the prosecutor's office?
O Yes
○ No
O Maybe/Unsure
2. Does your office have data or records regarding the <b>number of charges per case at arrest and/or the number of charges at initial charging</b> ?
O Yes
○ No
O Maybe/Unsure
3. Does your office have data or records regarding the <b>number of cases declined for prosecution at screening</b> and/or the <b>number of cases where charges were filed</b> ?
O Yes
○ No
O Maybe/Unsure
4. Does your office have data or records regarding the <b>number of juvenile cases filed in adult/criminal court</b> ?
O Yes
○ No
O Maybe/Unsure

5. Does your office have data or records regarding the <b>number of cases that included any enhancement charges</b> (e.g., habitual offender)?
○ Yes
○ No
O Maybe/Unsure
6a. For any questions 1-5 above about screening and charging decisions for which the answer was "yes", in what form does your office <b>mainly</b> collect this information: [select the one that is most representative]
O Paper files
Electronic case management files
Receive information from other entity (e.g., police department, court system)
O Some other form
O Don't know/Unsure
6b. If you selected "some other form" or have further explanation to add, please describe:

APPENDIX C 5

6c. For any questions 1-5 above about screening and charging decisions for which the answer was "yes", does your office collect this information by any of the following: [check all that apply]
Offense type
Misdemeanor/felony
Defendant characteristics (e.g., race, gender, criminal history)
Victim characteristics (e.g. race, gender)
Referring law enforcement agency
Assigned prosecutor
Other
Don't know/Unsure
6d. If you selected "other" or have further explanation to add, please describe:
7. Does your office collect information on the <b>reasons for declinations</b> (e.g., strength of evidence, witness credibility, seriousness of arrest, risk assessment, internal intelligence database/information)?
○ No
O Yes - mainly contained in paper files
Yes - mainly contained in electronic case management files
Other
O Maybe/Unsure
7a. If you selected "other" or have further explanation to add, please describe:

O No, because no guidance in place	
O No, guidance exists but no data are collected on compliance	
O Yes, compliance information is mainly collected in paper files	
O Yes, compliance information is mainly collected in electronic case management files	
Other	
O Maybe/Unsure	
8a. If you selected "other" or have further explanation to add, please describe:	
9. Does your office collect information on the compliance with guidance regarding the type, level, or number of charges that are filed in a case?	
type, level, or number of charges that are filed in a case?	
type, level, or number of charges that are filed in a case?  No, because no guidance in place	
<ul> <li>type, level, or number of charges that are filed in a case?</li> <li>No, because no guidance in place</li> <li>No, guidance exists but no data are collected on compliance</li> </ul>	
<ul> <li>type, level, or number of charges that are filed in a case?</li> <li>No, because no guidance in place</li> <li>No, guidance exists but no data are collected on compliance</li> <li>Yes, compliance information is mainly collected in paper files</li> </ul>	
<ul> <li>type, level, or number of charges that are filed in a case?</li> <li>No, because no guidance in place</li> <li>No, guidance exists but no data are collected on compliance</li> <li>Yes, compliance information is mainly collected in paper files</li> <li>Yes, compliance information is mainly collected in electronic case management files</li> </ul>	

APPENDIX C 7

### **Pretrial Release**

pro	Does your office have data or records regarding the number of cases where the secutor recommended own/personal recognizance (nonmonetary release), l/bond, or no bail for pretrial release?
	○ Yes
	○ No
	O Maybe/Unsure
	Does your office have data or records regarding the <b>number of cases where the</b> secutor recommends pretrial supervision?
	○ Yes
	○ No
	O Maybe/Unsure
	Does your office have data or records regarding the number of cases where the judge riates from the prosecutor's pretrial release recommendation?
	○ Yes
	○ No
	O Maybe/Unsure
	Does your office have data or records regarding the number of defendants held in trial detention between arraignment and sentencing?
	○ Yes
	○ No
	O Maybe/Unsure

14. Does your office have data or records regarding the <b>number of defendants on pretrial supervision</b> ?
O Yes
○ No
O Maybe/Unsure
15a. For questions 10-14 above about pretrial release decision-making for which the answer was "yes", in what form does your office <b>mainly</b> collect this information: [select the one that is most representative]
O Paper files
Electronic case management files
Receive information from other entity (e.g., police department, court system)
O Some other form
O Don't know/unsure
15b. If you selected "some other form" or have further explanation to add, please describe:

APPENDIX C 9

answer was "yes", does your office collect this information by any of the following: [check all that apply]
Offense type
Misdemeanor/felony
Defendant characteristics (e.g., race, gender, criminal history)
Victim characteristics (e.g., race, gender)
Referring law enforcement agency
Assigned prosecutor
Other
Don't know/unsure
15d. If you selected "other" or have further explanation to add, please describe:
16. Does your office collect information on the <b>reasons for a bail recommendation</b> ?
○ No
O Yes - mainly contained in paper files
Yes - mainly contained in electronic case management files
Yes - mainly received from another entity (e.g., police department, court system)
Other
O Maybe/Unsure
16a. If you selected "other" or have further explanation to add, please describe:

requirements about pretrial release decisions?
O No, because no guidance in place
O No, guidance exists but no data are collected on compliance
O Yes, compliance information is mainly collected in paper files
O Yes, compliance information is mainly collected in electronic case management files
Other
O Maybe/Unsure
17a. If you selected "other" or have further explanation to add, please describe:
Alternative Options: Diversion, Problem-Solving Courts, and Deferred Prosecution/Adjudication  18. Does your office have data or records on the number of cases disposed to diversion programs?
and Deferred Prosecution/Adjudication  18. Does your office have data or records on the number of cases disposed to diversion
and Deferred Prosecution/Adjudication  18. Does your office have data or records on the number of cases disposed to diversion programs?
and Deferred Prosecution/Adjudication  18. Does your office have data or records on the number of cases disposed to diversion programs?  O Yes
and Deferred Prosecution/Adjudication  18. Does your office have data or records on the number of cases disposed to diversion programs?  O Yes O No
and Deferred Prosecution/Adjudication  18. Does your office have data or records on the number of cases disposed to diversion programs?  Yes  No  Maybe/Unsure  19. Does your office have data or records on the number of cases handled by alternative
and Deferred Prosecution/Adjudication  18. Does your office have data or records on the number of cases disposed to diversion programs?  Yes  No  Maybe/Unsure  19. Does your office have data or records on the number of cases handled by alternative or problem-solving courts (e.g., drug courts, mental health courts, veterans courts)?

APPENDIX C 11

include cases categorized as "deferred prosecution" and/or "deferred adjudication."	ג
O Yes	
○ No	
O Maybe/Unsure	
21. For any of these alternative options, does your office have data or records on the number of cases that end with successful or unsuccessful completion of the divers problem-solving court, or deferred option?	ion,
○ Yes	
○ No	
O Maybe/Unsure	
22. For any of these alternative options, does your office have data or records on the average time elapsed between the decision to impose an alternative option and the completion of that alternative option? This could include the average time between the decision to defer prosecution and the dismissal of a case; the average length of diversion programs; or the average length of time spent in a problem-solving court.	the
○ Yes	
○ No	
O Maybe/Unsure	
23. Does your office have data or records on the case dispositional outcomes (e.g., incarceration, probation, sentence length) for cases where the alternative option was successfully completed?	not
○ Yes	
○ No	
O Maybe/Unsure	

24a. For any questions 18-23 above about alternative option decisions for which the answer was "yes", in what form does your office <b>mainly</b> collect this information: [select the one that is most representative]
O Paper files
Electronic case management files
Receive information from other entity (e.g., police department, court system)
O Some other form
O Don't know/Unsure
24b. If you selected "some other form" or have further explanation to add, please describe:
24c. For any questions 18-23 above about alternative option decisions for which the answer was "yes", does your office collect this information by any of the following: [check all that apply]
Offense type
Misdemeanor/felony
Defendant characteristics (e.g., race, gender, criminal history)
Victim characteristics (e.g., race, gender)
Referring law enforcement agency
Assigned prosecutor
Other
Don't know/Unsure
24d. If you selected "other" or have further explanation to add, please describe:

25. Does your office have information on compliance with prosecution agency criteria that inform which cases should be diverted, referred to a problem-solving court, or deferred?
O No, because no guidance is in place
O No, guidance exists but no data are collected on compliance
O Yes, compliance information is mainly collected in paper files
O Yes, compliance information is mainly collected in electronic case management files
Other
O Maybe/Unsure
25a. If you selected "other" or have further explanation to add, please describe:
Plea Bargaining and Sentencing
Plea Bargaining and Sentencing  26. Does your office have data or records on the number of cases resolved by all charges being dismissed by the prosecutor? Note: "dismissed by the prosecutor" includes cases that are formally dismissed as well as those officially designated as "no action taken."
26. Does your office have data or records on the <b>number of cases resolved by all charges being dismissed by the prosecutor</b> ? <i>Note: "dismissed by the prosecutor" includes cases</i>
26. Does your office have data or records on the <b>number of cases resolved by all charges being dismissed by the prosecutor</b> ? <i>Note: "dismissed by the prosecutor" includes cases that are formally dismissed as well as those officially designated as "no action taken."</i>
26. Does your office have data or records on the <b>number of cases resolved by all charges being dismissed by the prosecutor</b> ? <i>Note: "dismissed by the prosecutor" includes cases that are formally dismissed as well as those officially designated as "no action taken."</i> O Yes
26. Does your office have data or records on the <b>number of cases resolved by all charges being dismissed by the prosecutor</b> ? <i>Note: "dismissed by the prosecutor" includes cases</i> that are formally dismissed as well as those officially designated as "no action taken."  O Yes  No
26. Does your office have data or records on the <b>number of cases resolved by all charges being dismissed by the prosecutor</b> ? <i>Note: "dismissed by the prosecutor" includes cases that are formally dismissed as well as those officially designated as "no action taken."</i> Yes  No  Maybe/Unsure  27. Does your office have data or records on the <b>number of cases resolved by guilty or no</b>
26. Does your office have data or records on the number of cases resolved by all charges being dismissed by the prosecutor? Note: "dismissed by the prosecutor" includes cases that are formally dismissed as well as those officially designated as "no action taken."  Yes  No  Maybe/Unsure  27. Does your office have data or records on the number of cases resolved by guilty or no contest plea on at least one charge?

28. Does your office have data or records on the <b>number of cases that go to trial and the subsequent disposition?</b>
○ Yes
○ No
O Maybe/Unsure
29. Does your office have data or records on the <b>final number of charges at disposition</b> ?
○ Yes
○ No
O Maybe/Unsure
30. Does your office have data or records on the <b>number of cases that are recommended for incarceration or probation</b> ?
○ Yes
○ No
O Maybe/Unsure
31. For the cases recommended for incarceration, does your office have data or records on the <b>recommended sentence length</b> ?
○ Yes
○ No
O Maybe/Unsure
32. Does your office have data or records on the <b>fines recommended as part of the case resolution</b> ?
○ Yes
○ No
O Maybe/Unsure

33. Does your office have data or records on the <b>number of convictions overturned</b> ?
○ Yes
○ No
O Maybe/Unsure
34a. For any questions 26-33 above about plea bargaining or sentencing decisions for which the answer was "yes", in what form does your office <b>mainly</b> collect this information: [select the one that is most representative]
O Paper files
Electronic case management files
Receive information from other entity (e.g., police department, court system)
O Some other form
O Don't know/Unsure
34b. If you selected "some other form" or have further explanation to add, please describe:

34c. For any questions 26-33 above about plea bargaining or sentencing decisions for which the answer was "yes", does your office collect this information by any of the following: [check all that apply]
Offense type
Misdemeanor/felony
Defendant characteristics (e.g., race, gender, criminal history)
Victim characteristics (e.g., race, gender)
Referring law enforcement agency
Assigned prosecutor
Other
Don't know/Unsure
34d. If you selected "other" or have further explanation to add, please describe:
35. Does your office have information on the reasons for dismissal of any/all charges by the prosecutor?
○ No
O Yes - mainly contained in paper files
O Yes - mainly contained in electronic case management files
O Yes - received mainly from another entity (e.g., police department, court system)
Other
O Maybe/Unsure
35a. If you selected "other" or have further explanation to add, please describe:

36. Does your office have information on <b>compliance with plea bargaining guidance</b> ?
O No, because no guidance is in place
O No, guidance exists but no data are collected on compliance
O Yes, information on compliance with guidance is mainly collected in paper files
O Yes, information on compliance with guidance is mainly collected in electronic case management files
Other
O Maybe/Unsure
36a. If you selected "other" or have further explanation to add, please describe:
37. Does your office have information on compliance with guidance on the incarceration, probation, or fine recommendations made by your office as part of the sentencing
•
probation, or fine recommendations made by your office as part of the sentencing
probation, or fine recommendations made by your office as part of the sentencing process?
probation, or fine recommendations made by your office as part of the sentencing process?  No, because no guidance is in place
probation, or fine recommendations made by your office as part of the sentencing process?  No, because no guidance is in place  No, guidance exists but no data are collected on compliance
probation, or fine recommendations made by your office as part of the sentencing process?  No, because no guidance is in place No, guidance exists but no data are collected on compliance Yes, information on compliance with guidance is mainly collected in paper files Yes, information on compliance with guidance is mainly collected in electronic case
<ul> <li>Probation, or fine recommendations made by your office as part of the sentencing process?</li> <li>No, because no guidance is in place</li> <li>No, guidance exists but no data are collected on compliance</li> <li>Yes, information on compliance with guidance is mainly collected in paper files</li> <li>Yes, information on compliance with guidance is mainly collected in electronic case management files</li> </ul>

## **Overall Use of Data in the Office**

38. Does your office use dashboards or other management approaches that rely on data to measure or assess staff performance?
O Yes
○ No
O Maybe/Don't know
39. If your office uses at least one electronic case management system, which of the following statements are true for your office? [check all that apply]
Information is kept in a combination of paper files and electronic case management files.
For the information that is kept in an electronic case management system, my office uses two or more systems.
My office built and maintains our electronic case management system(s).
My office purchased our electronic case management system(s) from a vendor.
My office relies on a vendor to modify, aggregate, or analyze data in our electronic case management system(s).
My office uses at least one electronic case management system, but none of these statements apply.
My office does not use an electronic case management system.
40. Does your office have access to data or records from past years?
O Yes
O No
O Maybe/Don't know

41. Does your office have access to, receive, or use data or records collected and maintained by other criminal justice agencies (e.g., police agencies, corrections agencies, or court systems)?
○ Yes
○ No
O Maybe/Don't know
41a. Is the data you receive from other agencies easy to interpret or use?
○ Yes
○ No
O Maybe/Don't know
42. What attorneys, staff, or contractors spend time on data collection, analysis, or research? [check all that apply]
Senior attorneys
☐ IT staff
Data analyst
Analyst team
Outside research partner
Other
Staff or contractor time is not spent on data collection, analysis, or research
42a. If you selected "other" or have further explanation to add, please describe:

numbers) based on data collected?
○ Yes
○ No
O Maybe/Don't know
44. Does your office collect data on time spent processing a case (e.g., the time spent deciding on charges or exploring diversion opportunities, and/or the time elapsed between when charges are filed and disposition)?
O Yes
○ No
O Maybe/Don't know
44a. For the data collected on time used to process a case, does your office collect this by the outcome of the case (e.g., diversion, probation, incarceration, dismissal)?
O Yes
○ No
O Maybe/Don't know
45. Does your office encourage and solicit input and/or collaboration with residents and community groups (e.g., through community or victim surveys)?
○ Yes
○ No
O Maybe/Don't know
46. Does your office collect information on caseloads per prosecutor?
○ Yes
○ No
Maybe/Don't know

47. Does your office collect information on turnover of staff?
○ Yes
○ No
O Maybe/Don't know
48. Does your office collect data on recidivism results (such as re-arrest, re-conviction, probation violations) for cases?
○ Yes
○ No
O Maybe/Don't know
48a. For data collected on recidivism results, does your office collect this by the outcome of the case (e.g., diversion, probation, incarceration, dismissal)?
O Yes
○ No
O Maybe/Don't know
49. Does your office collect data or records on allegations of prosecutorial misconduct?
O Yes
○ No
O Maybe/Don't know

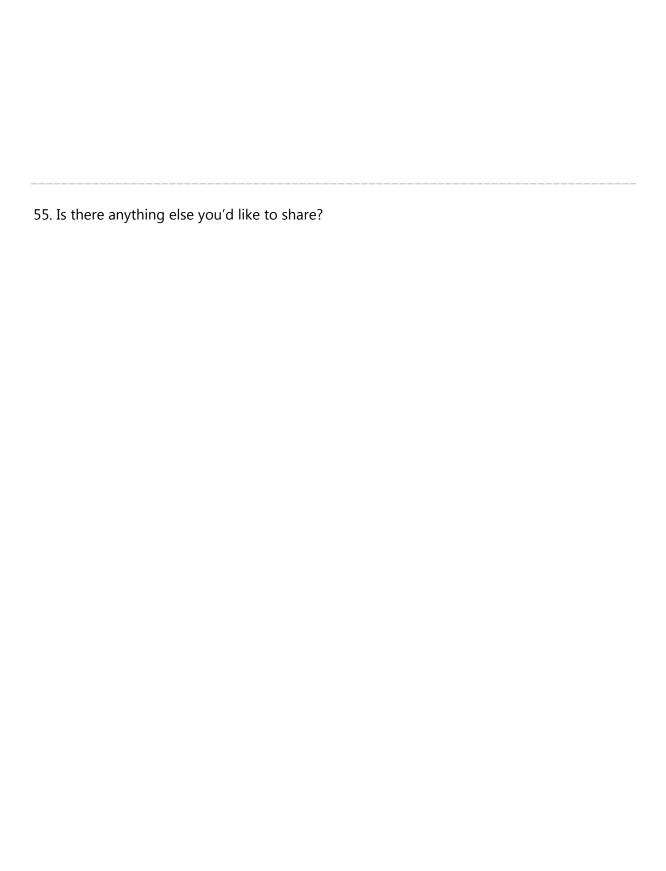
50. How does your office generally use data in decision-making? [check all that apply]
Managing allocation of time or resources
Training staff
Evaluating staff
Setting policy or guidelines
Implementing crime suppression strategies
Managing evidence
Other
50a. If you selected "other" or have further explanation to add, please describe:

## **Open-Ended Questions**

51. Please provide examples of how your office successfully uses data in decision-making.						

52. Do you think it's important for your office to collect and use data in decision-making? Why or why not?







## Appendix D. Assessing Data Collection in Your Office

Which of the following metrics does your office collect? Check all that apply.

Screening and Charging						
	Number of cases referred to your office					
	Number of charges per case at arrest and/or the number of charges at initial charging					
	Number of cases declined for prosecution and/or the number of cases where charges were filed					
	Number of juvenile cases filed in adult/criminal court					
	Number of cases that included any enhancement charges (e.g. habitual offender)					
Pre	etrial Release					
	Number of cases where the prosecutor recommended own/personal recognizance (nonmonetary					
	release), bail/bond, or no bail for pretrial release					
	Number of cases where the prosecutor recommended pretrial supervision					
	Number of cases where the judge deviates from the prosecutor's pretrial release recommendation					
	Number of defendants held in pretrial detention between arraignment and sentencing					
	Number of defendants on pretrial supervision					
	ternative Options: Diversion, Problem-Solving Courts, Deferred					
Pro	osecution/Adjudication					
	Number of cases disposed to diversion programs					
	Number of cases handled by alternative or problem-solving courts					
	Number of cases deferred					
	Number of cases that end with successful or unsuccessful completion of the diversion, problem-					
	solving court, or deferred option					

APPENDIX D 1

	Average time elapsed between decision to impose an alternative option and the completion of that alternative option			
		for cases where the		
Ple	lea Bargaining and Sentencing			
	Number of cases resolved by all charges being dismissed by the prosecutor			
	Number of cases resolved by guilty or no contest plea on at least one charge			
	Number of cases that go to trial and the subsequent disposition			
	Final number of charges at disposition			
	Number of cases recommended for incarceration or probation			
	Recommended sentence length			
	Fines recommended as part of the case resolution			
	Number of convictions overturned			
Ot	Other  I Time spent processing a case (e.g. the time spent deciding on charges and/or between when charges are filed and disposition)	the time elapsed		
	Caseloads per prosecutor			
	Information on turnover of staff			
	Recidivism results (such as re-arrest, re-conviction, or probation violations)			
	Allegations of prosecutorial misconduct			
	dd up the total number of metrics collected and record it here: se your score to classify your office as one of the following:			
12	to 11 metrics	um collector		

Based on your office's classification, use the following steps to improve data collection:

Ensure your office is collecting foundational information that describes case flow.	<ol> <li>Cases referred</li> <li>Cases degrees</li> <li>Cases degrees</li> <li>Cases degrees</li> </ol>	- The state of the		
Ensure your office is collecting relevant case details.	1. Offense type 2. Misdemeanor/felony 3. Referring agency	4. Assigned prosecutor 5. Defendant characteristics 6. Victim characteristics		
Consider collecting at least one metric at each stage of the decisionmaking process.	STAGES OF D 1. Screening and charging 2. Pretrial release	DECISIONMAKING  3. Alternative options  4. Plea bargaining and sentencing		
Improve the ability of staff to collect and analyze data and take advantage of outside resources where possible. Invest in resources such as staff training and technology to make data entry less burdensome.				
Take steps to strengthen technology infrastructure that would improve data collection.				
Learn from peers to implement innovative approaches, such as dashboards, to track and respond to changes in trends and operational metrics.				
Solicit information from your local community and, in turn, share your findings with the community				

# LOW COLLECTORS

- ☐ Focus on foundational metrics as a starting point to data collection, as well as basic case details such as offense type.
- Give current employees, such as office managers and senior attorneys, tools to collect basic metrics.
- Consider publicly publishing information on foundational metrics.

# MEDIUM COLLECTORS

- Choose two decisionmaking points that are particularly important and strive to collect comprehensive data at those points.
- ☐ Supplement the information you're collecting by soliciting input and information from the community.
- Consider partnering with outside research partners.

### HIGH COLLECTORS

- Strive to collect all seven foundational metrics and all six case details.
- □ Consider tracking more advanced metrics to improve office management, such as compliance with guidance.
- ☐ Build in-house data collection and analysis capability.

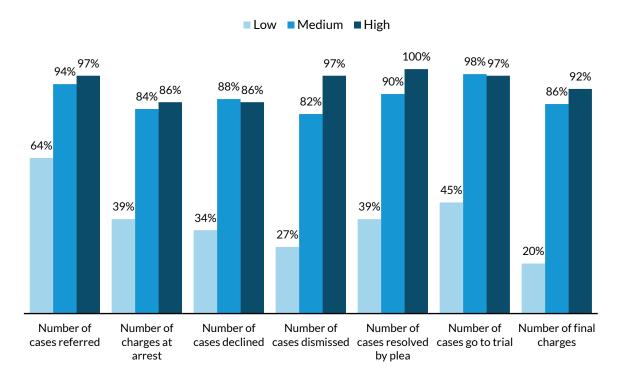
APPENDIX D 3

### Appendix E. Analysis of Low, Medium, and High Collectors

Urban researchers analyzed responses to identify practices associated with each level of collecting (low, medium, and high). The recommendations centered on seven areas: foundational metrics, case details, decision-making points, staff capabilities, technology infrastructure, dashboards, and collecting information from and sharing information with the community. The analysis in each of these areas was used to identify practices that offices in each category could implement to move up to a higher collecting category.

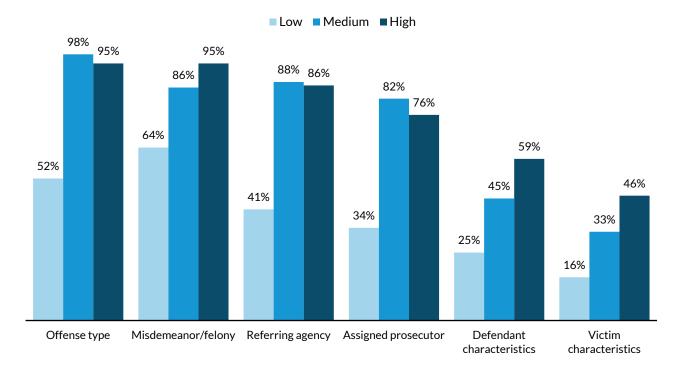
The associated analysis for each area of the recommendations is presented below.

#### Foundational Metrics Most Likely to Be Collected by Each Category of Office

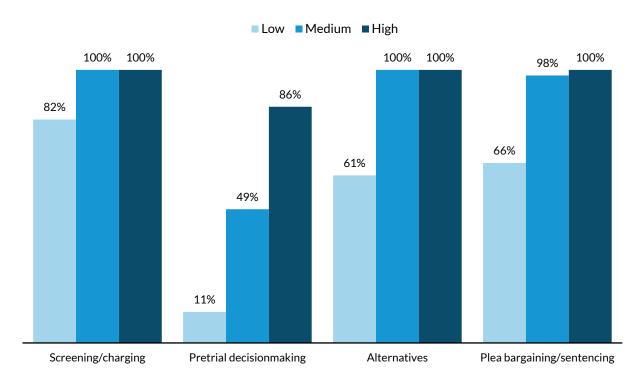


APPENDIX E 1

#### Case Details Most Likely to Be Collected by Each Category of Office

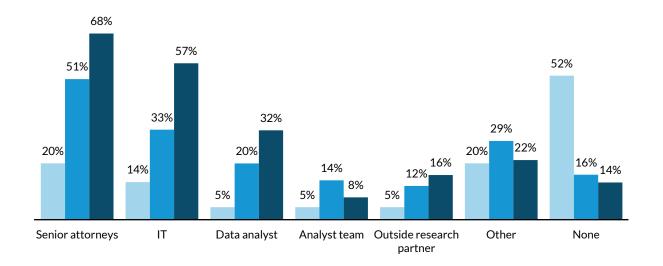


## Decisionmaking Points at Which Each Category of Office Is Most Likely to Collect at Least One Metric

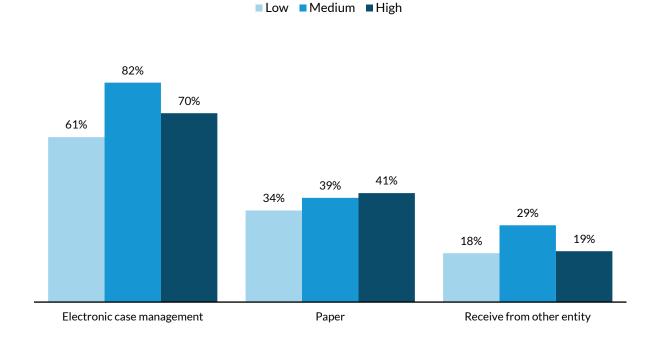


#### Staff Time Spent on Data in Each Category of Office



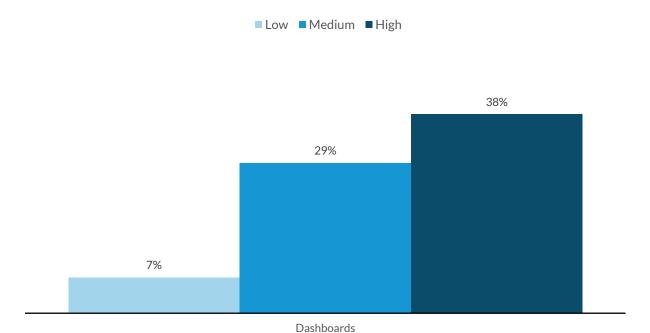


#### Primary Data Source for Each Category of Office



APPENDIX E

#### Use of Dashboards by Each Category of Office:



How Likely Each Category of Office Is to Collect Information from and Provide Information to the Community

■Low ■Medium ■High

